From: Pruder Scruggs,Kathryn M (BPA) - E-4
Sent: Wednesday, May 25, 2022 8:47 AM

To: James,Eve A L (BPA) - PG-5; Koehler,Birgit G (BPA) - PG-5

Cc: Armentrout, Scott G (BPA) - E-4

Subject: E3 key messages

Importance: High

Hi Eve and Birgit – I'll follow up with a meeting if needed

Basically, we need to answer:

- What we are replacing
- How much it costs
- How long it will take

Those answers need to be right up front, easy to find, and not buried in any other narrative such as greenhouse gases, etc.

Here is more detail on those three questions:

- State EXACTLY what we are replacing. It's not 2,000 aMW, it's 3,483 of nameplate capacity.
- State the costs, and be specific (We are the experts narrow the cost to what is actually going to happen, not a big speculative range which raises more questions than it answers)
 - State upfront costs (not a wide range get more specific like the Simpson Plan does)
 - o State the cost per year that occur after the up front costs (not a wide range get more specific)
- State how long it will take to replace the lost capacity of the four lower Snake River dams
- State ALL of the ancillary services we are replacing and the cost to replace each one of them
 - Voltage control \$XXX
 - Reactive power \$XXX
 - Black start \$XXX
 - o Et cetera....

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